

### **Central Florida Chapter** Associated Builders and Contractors, Inc. • Foundations of Leadership 9/13-12/20 **Board of Directors Meeting September 13, 2021**

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#### **Upcoming Events:**

- ABC of FL Board meeting 9/15
- ABC in Action-Labor Law Best Practices 9/22
- Lien Law Level One 9/23
- Frontline Supervisor 9/29 & 30
- Construction Expo 9/30
- EIC Awards Banquet 10/30

#### **AGENDA**

Location: ABC, 651 Danville Drive, Suite 200, Orlando, FL 32825

Michael Parks, Chairman, presiding

Call to Order Parks 3:30 PM

Welcome and Pledge of Allegiance

#### **Action Items:**

1. Approval of Minutes

2. Approval of Most Recent Financials **Bastin** 

**Membership Report** C. Wert

**New Members & Retention for 2021** 

**Committee Report** 

**Workforce Committee** Garcia

**Leadership Reports** 

Chair ......Parks

**Board Vacancies State Dues Increase** 

**Vice Chairs** 

Nominating Committee Update.....Evans

**Board Planning Session** 

LegCon 2022 ......T. Wert

President & CEO ......Wylie

**December Board Meeting Date Change** 

**New Business** 

**Board Meeting Adjourns** 4:30 p.m.

CFC ABC Board Webpage for documents: https://www.abccentralflorida.com/bod/

Next Board Meeting: October 11, 2021, 3:30 PM

Location: ABC, 651 Danville Drive, Suite 200, Orlando, FL 32825

**Key Contacts** 

Vice President & Chief Operating Officer Nancy Wray: nwray@abccentralflorida.org Direct 407.398.1276 - Cell/Text 407.616.4477

CFC Associated Builders and Contractors, Inc. 651 Danville Drive, Suite 200, Orlando, FL 32825

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Main 407.628.2070

# CENTRAL FLORIDA CHAPTER ASSOCIATED BUILDERS AND CONTRACTORS BOARD OF DIRECTORS MEETING MINUTES



#### Location:

651 Danville Drive, Suite 200, Orlando, FL 32825

August 9, 2021

PRESIDING: Chair Michael Parks, Hoar Construction, LLC

#### **BOARD MEMBERS PRESENT**

Jason Albu Director Albu & Associates, Inc.

Ray Bastin Treasurer Withum

Bryan Boykin Director DPR Construction

Charles Bracco Director Modern Plumbing Industries, Inc Roy Burkett Chair-elect S. I. Goldman Company, Inc.

Chris Evans Vice Chair & Secretary Brasfield & Gorrie, LLC

Juan GarciaDirectorPCL Construction Services, Inc.Ben GoodinImmediate Past ChairBaker Concrete Construction, Inc.

Julie Holmes Director JK2 Scenic

C. L. Janeski Director Tri-City Electrical Contractors
Michael Jordan Director Universal Forming, Inc.

Andrew Marshall Director Balfour Beatty

Michael Parks Chair Hoar Construction, LLC

Debbie Rodriguez Director Quality Labor Management, LLC

David Schultz Director CEMEX

Scott Scruby Director Sunbelt Rentals
Jonathan Sheppeard Director Austin Commercial, LP

John Smalley Director Hensel Phelps

Noble Thomas Sr. Director Service Complete Electric Chad Tinetti Director Tavistock Development

Carlos Velasco Vice Chair Acousti Engineering Company of Florida

Matt Walton Director MiGre Engineers, LLC

Thomas P. Wert Vice Chair Dean Mead Attorneys at Law Roxana Hernandez Director Turner Construction Co.

#### **BOARD MEMBERS ABSENT**

Earl Lomas Director Terry's Electric, Inc.
Scott Clark Director Bright Future Electric, LLC

#### **GENERAL COUNSEL PRESENT**

Michael C. Sasso General Counsel Sasso & Sasso, P.A.

#### **ABC STAFF PRESENT**

Taylor Dupree Chapter Services Coordinator

Nancy Wray Vice President & COO
Mark Wylie President & CEO

#### **GUESTS PRESENT**

Brian Prebenda Balfour Beatty

Central Florida Chapter ABC, Inc. Board of Directors Meeting Minutes August 9, 2021 Page 2

#### **CALL TO ORDER**

• PARKS called the board meeting to order at 3:07 PM with the Pledge of Allegiance.

#### **ACTION ITEMS**

#### 1. MINUTES

- All minutes can be reviewed at <a href="http://www.abccentralflorida.com/bod/">http://www.abccentralflorida.com/bod/</a>.
- A motion was made and seconded to approve the minutes from the June meeting. The motion passed.

#### 2. FINANCIALS

- **BASTIN** gave a review of the June and July Financials.
- A motion was made and seconded to approve the June and July financials. The motion passed.

#### **MEMBERSHIP REPORT**

- **DUPREE** gave the report for Cat Wert. It was reported that July finished with 371 member companies having renewed, 51 dropped member companies so far, and 90.8% of invoiced renewals paid (Goal was 87%).
  - o Contractor members were at 62.6% of the membership.
  - o 51 new members for 2021, goal for 2021 is 71
- A Prospective Member event will be held September 23 at ABC and Board members are encouraged to attend.

#### **NEW MEMBER COMPANIES**

•	Boykin Brothers Construction	Category 6
•	Corning Optical Communication	Category 2
•	ISEC. Inc.	Category 8

#### **TRAINING & DEVELOPMENT REPORT**

• **SAUCIER** shared a video of the first class of NEXGEN, footage from throughout the program as well as from the June graduation ceremony.

#### <u>COMMITTEE REPORT – WORKFORCE COMMITTEE</u>

- **GARCIA** reported on Casino Night and the committee has decided to move forward with the event despite COVID concerns.
  - o Board members encouraged to sign up to attend and/or sponsor Casino Night
- Workforce Application review/recommendation
  - Summary of applications given to board members to review with committee's recommended amount to grant. GARCIA answered any specific questions regarding grant requests. Total recommended grants: \$32,950 and details were provided in the pre-reads which are incorporated by reference in these minutes. The summary is as follows:
    - Plumbing Industry Professional Education (PIPE) \$9,100
    - Lake County Schools \$5,000 with specific guidelines
    - Air Conditioning Contractors Association of Central Florida (ACCA) \$10,500
    - iBuild Central Florida \$8,350 provided the program secures remaining funding to move ahead.
- A motion was made and seconded to approve the Workforce grant recommendations totaling \$32,950. The motion passed.

Central Florida Chapter ABC, Inc. Board of Directors Meeting Minutes August 9, 2021 Page 3

#### **EXECUTIVE COMMITTEE UPDATE**

PARKS announced changes to the 2022 Executive Committee. He said that BURKETT is stepping down as the
Chair-elect for 2022. The Executive Committee recommended that BURKETT be appointed to GARCIA'S vacant
seat as the Nominations Committee will recommend GARCIA become a vice chair.

#### **LEADERSHIP REPORTS**

#### **VICE CHAIRS**

- **EVANS** 17 applications received for board nominees. Will do doing short Zoom interviews with potential candidates and then present to the board for approval at September meeting.
- WERT gave a recap on the July planning conference at La Playa in Naples. There was record attendance at the planning conference with about 110 people. Two Florida Senators in leadership positions made presentations.
  - Top priorities for 2022 are: Owner direct purchase, prompt pay act, private provider issues, and statute of repose. The Surfside Condo collapse will also result in legislation and ABC is monitoring this.
  - WALTON said that the ABC of Florida Board of Directors has budgeted over \$50,000 in targeted donations to leadership, and each chapter has been tasked to raise \$10,000 towards this effort. He asked each Board member to consider giving \$500 or more to this effort.
- GOODIN reported on the Bylaws task force. Suggestions for changes will be sent out prior to the September board meeting. Directors were encouraged to submit comments on the bylaws before the September meeting.

#### **PRESIDENT'S REPORT**

 WYLIE said that thanks to the interest and encouragement of Tri-City Electrical, ABC has applied to teach the Project Management Institute program offered by National ABC.

#### CHAIR

- **PARKS** announced the Board would go into Executive Session and discuss the new president & CEO recommendations put forward by the Search Committee. Staff left the room.
- Following the Executive Session, **PARKS** announced the Board voted to make an offer to Michele Daugherty, who is currently the President & CEO of the Northern California ABC Chapter.

#### **NEXT MEETING**

September 13, 2021, at 3:30 PM

#### **ADJOURNMENT**

PARKS adjourned the meeting at 4:26 PM. New Member presentations and reception followed board meeting.

TD 8/9/2021 MPW 9/3/2021

### Central Florida Chapter Associated Builders and Contractors, Inc. Key Financial Highlights for August 2021

Balance Sheet	8/31/2021	8/31/2020	Difference
Cash	\$1,505,370.66	\$1,290,050.26	\$215,320.40
Temporarily Restricted Workforce			
Enhancement Fund	\$126,771.76	\$127,021.45	(\$249.69)
	ACTUAL	BUDGET	% OF
Financial Statement	YTD	YTD	BUDGET
Net Dues	\$575,825.06	\$544,136.33	106%
NET PROGRAM INCOME (Loss)	\$819,432.30	\$756,359.52	108%
Net General Administrative Expense	\$848,653.78	\$832,352.05	102%
Total Other Income	\$71,521.16	\$60,206.20	119%
NET PROFIT (LOSS)	\$42,042.18	(\$15,786.33)	-266%

### **ASSETS**

Current Assets	August 31, 2021	August 31, 2020	Difference
Petty Cash	\$1,830.73	\$494.90	\$1,335.83
FDIC Insured CD's	\$310,000.00		\$310,000.00
Iberia Bank Money Market		\$308,981.48	(\$308,981.48)
Winter Park Natl Bank-Checking	\$35,411.26	\$14,509.63	\$20,901.63
Winter Park Natl Bank-Money Market	\$696,554.88	\$622,798.92	\$73,755.96
RaymondJames Investment Account	\$461,573.79	\$343,265.33	\$118,308.46
Total Cash	\$1,505,370.66	\$1,290,050.26	\$215,320.40
Accounts Receivable	\$21,353.00	\$10,684.26	\$10,668.74
Prepaid National Dues	\$88,793.64	\$87,192.16	\$1,601.48
Prepaid State Dues	\$20,240.39	\$20,040.39	\$200.00
Prepaid Insurance	\$10,306.71	\$11,950.44	(\$1,643.73)
Prepaid Expenses	\$63,897.91	\$62,001.33	\$1,896.58
Inventory	\$5,204.94	\$4,210.63	\$994.31
Total Current Assets	\$209,796.59	\$196,079.21	\$13,717.38
Fixed Assets			
Equipment & Furniture	\$118,725.26	\$118,725.26	\$0.00
Building - Valencia	\$2,170,114.02	\$2,170,114.02	\$0.00
Building - Signage	\$20,446.33	\$20,446.33	\$0.00
Land - Valencia	\$151,684.09	\$151,684.09	\$0.00
Automobile	\$47,552.06	\$47,552.06	\$0.00
Equipment-Capital Lease	\$41,400.00	\$41,400.00	\$0.00
Leasehold Improvements	\$249,754.48	\$249,754.48	\$0.00
Accumulated Depreciation	(\$1,246,197.20)	(\$1,141,443.04)	(\$104,754.16)
Total Fixed Assets	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	(\$104,754.16)
Total Fixed Assets	\$1,553,479.04	\$1,658,233.20	(\$104,754.16)
Other Assets	<b>*</b>	4040.00	
Refundable Deposit	\$618.30	\$618.30	\$0.00
Total Other Assets	\$618.30	\$618.30	\$0.00
Total Assets =	\$3,269,264.59	\$3,144,980.97	\$124,283.62
LIABILITIES			
Current Liabilities			
Accounts Payable	\$62,046.15	\$28,672.83	\$33,373.32
Sales Taxes Payable	\$319.52	\$213.92	\$105.60
Payroll Taxes & 401K			\$0.00
Accrued Property Taxes	\$28,466.64	\$24,666.64	\$3,800.00
S.T Capital Lease	\$2,688.85	\$2,600.91	\$87.94
Rent Deposits	\$6,426.80	\$6,426.80	\$0.00
Unearned Income-Misc./Spec.Events	\$378,536.48	\$409,674.34	(\$31,137.86)
Unearned Income - New Members	\$87,940.22	\$64,398.59	\$23,541.63
Unearned Income - Renewals	\$356,650.87	\$347,349.40	\$9,301.47
Total Current Liabilities	\$923,075.53	\$884,003.43	\$39,072.10
Long-Term Liabilities			
Capital Lease Obligation	\$26,337.96	\$34,316.15	(\$7,978.19)
Total Long-Term Liabilities	\$26,337.96	\$34,316.15	(\$7,978.19)
FUND BALANCE			
Unrestricted	\$2,151,037.16	\$2,094,519.19	\$56,517.97
Temporarily Restricted Workforce			
Enhancement Fund	\$126,771.76	\$127,021.45	(\$249.69)
Current Year Earnings	\$42,042.18	\$5,120.75	\$36,921.43
Total Fund Balance	\$2,319,851.10	\$2,226,661.39	\$93,189.71
Total Liability & Equity	\$3,269,264.59	\$3,144,980.97	\$124,283.62
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### Associated Builders and Contractors, Inc.

		ACTUAL	BUDGET	% OF	ACTUAL	BUDGET	% OF	
INCOME	EXPENSE	MONTH	MONTH	BUDGET	YTD	YTD	BUDGET	
DUES								
New Member		\$10,401.25	\$8,406.50	124%	\$52,447.59	\$44,042.75	119%	
New Credit		\$3,893.20	\$3,893.20	100%	\$31,145.60	\$31,145.62	100%	
Renew Dues		\$89,162.71	\$85,358.86	104%	\$713,301.70	\$682,870.91	104%	
Enrollment Fee		\$500.00	\$400.00	125%	\$5,601.00	\$4,600.00	122%	
Membership Promotion			\$66.67			\$533.32		
<b>Total Dues Income</b>		\$103,957.16	\$98,125.23	106%	\$802,495.89	\$763,192.60	105%	
	DUES							
	National Dues	\$21,633.19	\$20,628.38	105%	\$171,366.89	\$159,921.01	107%	
	2020 National Credits	\$777.51	\$777.51	100%	\$6,220.08	\$6,220.13	100%	
	State Dues	\$5,068.06	\$4,688.27	108%	\$38,911.12	\$36,345.68	107%	
	2020 State Credits	\$196.18	\$196.18	100%	\$1,569.44	\$1,569.45	100%	
	Membership Promotion	\$447.63	\$1,875.00	24%	\$8,603.30	\$15,000.00	57%	
	Total Dues Expense	\$28,122.57	\$28,165.34	100%	\$226,670.83	\$219,056.27	103%	
Net Dues Income		\$75,834.59	\$69,959.89	108%	\$575,825.06	\$544,136.33	106%	
	Cost of Dues	27%	29%		28%	29%		

INCOME	EXPENSE	ACTUAL MONTH	BUDGET MONTH	% OF BUDGET	ACTUAL YTD	BUDGET YTD	% OF BUDGET
TRAINING & DEVELOPM	ENT						
Training & Development R	egistration	\$13,398.63	\$6,141.80	218%	\$124,042.11	\$90,061.15	138%
Books		\$975.00	\$1,125.00	87%	\$5,010.00	\$4,425.00	113%
Total Training & Develop	ment Income	\$14,373.63	\$7,266.80	198%	\$129,052.11	\$94,486.15	137%
	TRAINING & DEVELOPMENT EXPENSE						
	Training & Development Expense	\$622.76	\$560.00	111%	\$16,260.65	\$17,057.00	95%
	Training & Development Instructors	\$5,155.00	\$1,100.00	469%	\$44,416.00	\$19,267.00	231%
INCOME         EXPENSE         MONTH         MONTH         BUDGET         YTD           TRAINING & DEVELOPMENT           Training & Development Registration         \$13,398.63         \$6,141.80         218%         \$124,042.11           Books         \$975.00         \$1,125.00         87%         \$5,010.00           Total Training & Development Income         \$14,373.63         \$7,266.80         198%         \$129,052.11           TRAINING & DEVELOPMENT EXPENSE           Training & Development Expense         \$622.76         \$560.00         111%         \$16,260.65	Books	\$1,008.24	\$1,125.00	90%	\$5,828.29	\$4,425.00	132%
	\$40,749.00	163%					
Net Training & Developm	ent Income	\$7,587.63	\$4,481.80	169%	\$62,547.17	\$90,061.15 \$4,425.00 \$94,486.15 \$17,057.00 \$19,267.00 \$4,425.00	116%
	Cost of Training & Development	47%	38%		52%		
MEETINGS & SPECIAL E	VENTS INCOME						
					\$105,277.00	\$78,250.00	135%
Golf Tournament					\$109,390.00	\$91,750.00	119%
Excellence in Construction					\$3,831.81	\$3,000.00	128%
Construction Expo							
Special Other Income					\$7,346.08	\$7,500.00	98%
Special Events (Sponsored	d)	\$2,500.00	\$2,500.00	100%	\$21,250.00	\$18,275.00	116%
Total Meetings & Special							
Events Income		\$2,500.00	\$2,500.00	100%	\$247,094.89	\$198,775.00	124%
	MEETINGS & SPECIAL EVENTS EXPENSE						
	Meetings (Ticket Events)	\$35.67			\$45,835.71	\$38,196.00	120%
	Golf Tournament	\$394.52			\$75,410.91	\$58,528.00	129%
						\$3,000.00	166%
	·					_	
			<b>A</b>				99%
							110%
	Meetings & Events Gen.Expenses	\$424.22	\$225.00	189%	\$2,023.42	\$1,800.00	112%
	Total Meetings & Events Expense	\$2,561.72	\$1,675.00	153%	\$150,109.83	\$121,024.00	124%
Net Meetings & Events		(\$61.72)	\$825.00	-7%	\$96,985.06	\$77,751.00	125%
	Cost of Meetings & Events	102%	67%		61%	61%	

INCOME	EXPENSE	ACTUAL MONTH	BUDGET MONTH	% OF BUDGET	ACTUAL YTD	BUDGET YTD	% OF BUDGET
MARKETING INCOME							
Magazine		\$7,309.16	\$6,135.00	119%	\$53,437.86	\$51,735.00	103%
Directory					\$46,590.00	\$45,015.00	103%
Other Advertising		\$300.00	\$400.00	75%	\$4,200.00	\$5,275.00	80%
Total Marketing Income		\$7,609.16	\$6,535.00	116%	\$104,227.86	YTD           36         \$51,735.00           30         \$45,015.00           36         \$102,025.00           36         \$14,600.00           59         \$7,200.00           36         \$25,000.00           36         \$25,000.00           36         \$25,000.00           377,025.00         377,025.00           36         \$4,333.32           36         \$4,333.32           37         \$6,000.00           38         \$2,123.32           39         \$166.64           40         \$2,289.96           31         \$3,710.04	102%
ARKETING INCOME agazine irectory ther Advertising  otal Marketing Income  et Marketing  PECIAL SERVICES INCOM ob Site Signs /orkforce Enhancement Fur romotional Fees lassroom Rental	MARKETING EXPENSE						
	Magazine	\$1,908.10	\$1,825.00	105%	\$14,656.09	\$14,600.00	100%
MARKETING INCOME Magazine Directory Other Advertising  Fotal Marketing Income  Net Marketing  SPECIAL SERVICES INC  Job Site Signs Workforce Enhancement Formotional Fees Classroom Rental Fotal Special Services Inc	Directory				\$7,297.59	\$7,200.00	101%
	Other Advertising	\$944.63	\$400.00	236%	\$3,478.68	\$3,200.00	109%
	Total Marketing Expense	\$2,852.73	\$2,225.00	128%	\$25,432.36	\$25,000.00	102%
Net Marketing		\$4,756.43	\$4,310.00	110%	\$78,795.50		102%
	Cost of Marketing	37%	34%		24%	25%	
SPECIAL SERVICES INCO	OME	\$738.60	\$541.67	136%	\$6,370.36	\$4,333.32	147%
Workforce Enhancement F	und	\$32,950.00			\$32,950.00		
		\$325.00	\$208.33	156%	\$2,085.25	\$1,666,68	125%
Total Special Services Inc	come	\$34,013.60	\$750.00	4535%	\$41,405.61		690%
	SPECIAL SERVICES EXPENSE						
	Job Site Signs	\$316.83	\$265.42	119%	\$3,144.68	\$2,123.32	148%
	Workforce Enhancement Fund	\$32,950.00			\$32,950.00		
	Classroom Rental Expense		\$20.83		\$31.42	\$166.64	19%
	Total Special Services Expense	\$33,266.83	\$286.25	11622%	\$36,126.10	\$2,289.96	1578%
Net Special Services		\$746.77	\$463.75	161%	\$5,279.51	\$3,710.04	142%
	Cost of Special Services	98%	38%		87%	38%	
NET PROGRAM INCOME	(Loss)	\$88,863.70	\$80,040.44	111%	\$819,432.30	\$756,359.52	108%

Tamporary Labor   Paymol Taxes	INCOME	EXPENSE	ACTUAL MONTH	BUDGET MONTH	% OF BUDGET	ACTUAL YTD	BUDGET YTD	% OF BUDGET
Salaries   \$4,184.19   \$60,973.25   89%   \$460,749.62   \$442,786.00   104f     Temporary Labor   Payroll Taxes   \$4,194.80   \$4,281.67   99%   \$36,086.14   \$31,103.33   1166     Group Insurance   \$13,332.15   \$10,386.83   125%   \$83,086.22   \$83,086.68   1126     Workers Compensation   \$144.25   \$153.00   94%   \$1,172.05   \$1,242.00   986     Continuing Education   \$484.97   \$90,000   97%   \$1,752.39   \$40,000.00   444     Retirement Plan   \$3,107.40   \$3,750.00   83%   \$23,748.79   \$30,000.00   799     Total Personnel Expense   \$75,447.76   \$80,043.75   94%   \$616,595.75   \$592,200.01   104f     Travel, Meetings, Conferences   \$75,447.76   \$80,043.75   94%   \$616,595.75   \$592,200.01   104f     Travel, Meetings, Conferences   \$804.40   \$838.33   138%   \$5,527.82   \$4,666.68   1186     Alto A Saved Depreciation   \$396.25   \$448.33   97%   \$3,170.00   \$3,266.68   978     Alto Bayrance   \$15,555.26   \$449.83   97%   \$3,170.00   \$3,266.68   978     Alto Bayrance   \$1,555.26   \$449.83   97%   \$3,170.00   \$3,266.68   978     Alto Berlings   \$1,555.26   \$449.48   101%   \$3,801.12   \$3,550.00   1780     Other Conferences   \$1,555.26   \$449.48   \$1,442   \$3,500.00   789     National Meetings   \$2,773.07   \$3,600.00   \$2,000.00   789     Other Conferences   \$36,344.77   \$1,816.64   348%   \$26,772.86   \$27,325.17   387     Occupancy Expense   \$3,657.54   \$3,113.44   117%   \$2,25,68.53   \$24,907.47   818     Utilities   \$3,657.54   \$3,113.44   117%   \$2,25,68.53   \$24,907.47   818     Utilities   \$3,657.54   \$3,113.33   107%   \$3,600.61   \$3,000.00	GENERAL ADMINIS	STRATIVE EXPENSES						
Tamporary Labor   Paymol Taxes	Personnel Expense	•						
Payroll Paws	Salaries		\$54,184.19	\$60,973.25	89%	\$460,749.62	\$442,786.00	104%
Group Insurance	Temporary Labor							
Workers Compensation	Payroll Taxes		\$4,194.80	\$4,281.67	98%	\$36,086.14	\$31,103.33	116%
Continuing Education   S444-97   S500.00   97%   \$1,752.28   \$4,000.00   44*   Retirement Plan   \$3,107.40   \$3,750.00   83%   \$23,748.79   \$30,000.00   79*   \$70*   \$7	Group Insurance		\$13,332.15	\$10,385.83	128%	\$93,086.32	\$83,086.68	112%
Retirement Plan   \$3,107.40   \$3,750.00   83%   \$23,748.79   \$30,000.00   79%	Workers Compensa	tion	\$144.25	\$153.00	94%	\$1,172.50	\$1,224.00	96%
Total Personnel Expense \$75,447.76 \$80,043.75 94% \$616,595.75 \$592,200.01 1041  Travel, Meetings, Conferences  Auto Expense \$804.40 \$583.33 138% \$5.527.82 \$4,666.68 1188 Auto & Expense \$4475.50 \$4469.48 101% \$3,301.92 \$3,755.88 1074 Auto Insurance \$4375.50 \$4469.48 101% \$3,301.92 \$3,755.88 1074 Auto Insurance \$4,755.50 \$469.48 101% \$3,301.92 \$3,755.88 1074 Auto Insurance \$4,755.32 \$4,694.88 101% \$3,301.92 \$3,755.88 1074 Auto Insurance \$4,755.32 \$4,773.07 \$9,104.42 \$5,500.00 1667 Auto Insurance \$4,775.70 \$9,104.42 \$5,500.00 \$237 Auto Insurance \$4,775.70 \$9,104.42 \$5,500.00 \$237 Auto Insurance \$4,775.70 \$9,104.42 \$5,500.00 \$1,775.70 \$9,104.42 \$1,775.70 \$9,104.42 \$1,775.70 \$9,104.40 \$1,775.70 \$9,104.40 \$1,775.70 \$9,104.40 \$1,775.70 \$9,104.40 \$1,775.70 \$9,104.40 \$1,775.70 \$9,104.40 \$1,775.70 \$9,104.40 \$1,775.70 \$9,104.40 \$1,775.70 \$9,104.40 \$1,775.70 \$9,104.40 \$1,775.70 \$1,775.	Continuing Educatio	n	\$484.97	\$500.00	97%	\$1,752.38	\$4,000.00	44%
Travel, Meetings, Conferences	Retirement Plan		\$3,107.40	\$3,750.00	83%	\$23,748.79	\$30,000.00	79%
Auto Expense	Total Personnel Ex	pense	\$75,447.76	\$80,043.75	94%	\$616,595.75	\$592,200.01	104%
Auto & Rixed Asset Depreciation \$396.25 \$408.33 9.7% \$3,170.00 \$3,266.68 97* Auto Insurance \$475.50 \$469.48 101% \$3,801.92 \$3,755.86 1015* State Meetings \$1,553.28 \$2,773.07 \$2,265.78 \$3,500.00 76* National Meetings \$2,773.07 \$3,104.42 \$5,500.00 76* National Meetings \$2,773.07 \$3,104.42 \$5,500.00 166* Other Conferences Presidents Expense Board of Directors Meetings \$225.66 100.00 226% \$1,062.70 4,600.00 23* Committee Meetings \$96.61 \$254.50 38% \$1,340.22 \$2,035.95 66* Chapter Planning Conference  ***Total Travel, Meetings, Conferences \$6,324.77 \$1,815.64 348% \$26,772.86 \$27,325.17 98*  ***Occupancy Expense** Utilities \$3,657.54 \$3,113.44 117% \$22,598.53 \$24,907.47 91* Building Insurance \$1,266.20 \$1,163.33 107% \$10,021.36 \$9,466.68 106* Property Taxes \$3,558.33 \$0,558.33 107% \$10,021.36 \$9,466.68 106* Janitorial Services \$6,92.25 \$916.67 76% \$6,368.72 \$7,333.32 87* Building Repairs & Maintenance \$1,702.96 \$2,916.67 56% \$21,877.45 \$23,333.32 94*  ***Total Occupancy Expense**  ***Total Occupancy Expense**  ***Total Occupancy Expense**  ***Conditional Services \$10,877.28 \$11,688.44 93% \$89,484.25 \$93,507.47 96*  ***Total Occupancy Expense**  ***Total Occupancy	Travel, Meetings, C	Conferences						
Auto Insurance \$475.50 \$469.48 101% \$3,801.92 \$3,755.86 1015 State Meetings \$1,553.28 \$2,773.07 \$2,773.07 \$3,000.00 79	Auto Expense		\$804.40	\$583.33	138%	\$5,527.82	\$4,666.68	118%
State Meetings   \$1,553.28   \$2,765.78   \$3,500.00   7990   National Meetings   \$2,773.07   \$9,104.42   \$5,500.00   1665   Other Conferences   Presidents Expense   Board of Directors Meetings   \$225.66   100.00   226%   \$1,062.70   4,600.00   235   Committee Meetings   \$96.61   \$254.50   38%   \$1,340.22   \$2,035.95   665   Committee Meetings   \$96.61   \$254.50   38%   \$1,340.22   \$2,035.95   665   Committee Meetings   \$96.61   \$254.50   38%   \$1,340.22   \$2,035.95   665   Committee Meetings   \$3,657.54   \$3,113.44   117%   \$22,598.53   \$24,907.47   915   Building Insurance   \$1,266.20   \$1,183.33   107%   \$10,021.36   \$9,466.68   1065   Property Taxes   \$3,558.33   \$3,558.33   100%   \$28,508.19   \$28,466.68   1065   Janitorial Services   \$692.25   \$916.67   76%   \$6,368.72   \$7,333.32   875   Building Repairs & Maintenance   \$1,702.96   \$2,916.67   58%   \$21,987.45   \$23,333.32   945    Total Occupancy Expense   \$10,877.28   \$11,688.44   93%   \$89,484.25   \$93,507.47   965    Office Expense   \$465.28   \$491.67   58%   \$3,722.24   \$3,933.32   945    Office Expense   \$865.10   \$833.33   104%   \$8,660.18   \$6,666.68   1005    Telephone   \$865.43   \$391.67   90%   \$3,486.04   \$3,136.38   1215    Equipment Repairs/Maintenance   \$700.11   \$625.00   112%   \$6,404.16   \$5,000.00   1285    Telephone   \$865.00   \$1285   \$6,404.16   \$	Auto & Fixed Asset	Depreciation	\$396.25	\$408.33	97%	\$3,170.00	\$3,266.68	97%
National Meetings \$2,773.07 \$9,104.42 \$5,500.00 1665 Other Conferences Presidents Expense Board of Directors Meetings \$225.66 100.00 226% \$1,062.70 4,600.00 2365 Committee Meetings \$96.61 \$254.50 38% \$1,340.22 \$2,035.95 6655 Chapter Planning Conference  Total Travel, Meetings, Conferences \$6,324.77 \$1,815.64 348% \$26,772.86 \$27,325.17 9865  Coccupancy Expense  Utilities \$3,657.54 \$3,113.44 117% \$22,598.53 \$24,907.47 9155 Building Insurance \$1,266.20 \$1,183.33 107% \$10,021.36 \$9,466.68 10665 Property Taxes \$3,558.33 \$3,558.33 107% \$10,021.36 \$9,466.68 10665 Property Taxes \$3,558.33 \$3,558.33 107% \$28,508.19 \$28,466.68 10665 Property Taxes \$3,558.33 \$1,558.33 107% \$28,508.19 \$28,466.68 10665 Property Taxes \$3,558.33 \$1,558.33 107% \$28,508.19 \$28,466.68 10665 Property Taxes \$3,558.33 \$3,558.33 107% \$28,508.19 \$28,466.68 10665 Property Taxes \$461.00 \$2,000 \$	Auto Insurance		\$475.50	\$469.48	101%	\$3,801.92	\$3,755.86	101%
Other Conferences           Presidents Expense         Speaked         100.00         226%         \$1,062.70         4,600.00         233           Committee Meetings         \$96.61         \$254.50         38%         \$1,340.22         \$2,035.95         665           Chapter Planning Conference         \$6,324.77         \$1,815.64         348%         \$26,772.86         \$27,325.17         985           Occupancy Expense           Utilities         \$3,657.54         \$3,113.44         117%         \$22,598.53         \$24,907.47         915           Building Insurance         \$1,266.20         \$1,183.33         107%         \$10,021.36         \$9,466.68         1065           Property Taxes         \$3,558.33         \$3,558.33         100%         \$28,508.19         \$28,466.68         1005           Janitorial Services         \$692.25         \$916.67         76%         \$6,368.72         \$7,333.32         875           Building Repairs & Maintenance         \$1,702.96         \$2,916.67         58%         \$21,987.45         \$23,333.32         945           Total Occupancy Expense         \$10,877.28         \$11,688.44         93%         \$89,484.25         \$93,507.47         965           Office Expense<	State Meetings		\$1,553.28			\$2,765.78	\$3,500.00	79%
Presidents Expense	National Meetings		\$2,773.07			\$9,104.42	\$5,500.00	166%
Board of Directors Meetings   \$225.66   100.00   226%   \$1,062.70   4,600.00   236   236.00	Other Conferences							
Committee Meetings \$96.61 \$254.50 38% \$1,340.22 \$2,035.95 665 Chapter Planning Conference \$6.50 \$1,340.22 \$2,035.95 665 Chapter Planning Conference \$6.50 \$1,340.22 \$2,035.95 665 655 655 655 655 655 655 655 655 6	Presidents Expense							
Chapter Planning Conference   \$6,324.77	Board of Directors M	leetings	\$225.66	100.00	226%	\$1,062.70	4,600.00	23%
Total Travel, Meetings, Conferences         \$6,324.77         \$1,815.64         348%         \$26,772.86         \$27,325.17         983           Occupancy Expense         Utilities         \$3,657.54         \$3,113.44         117%         \$22,598.53         \$24,907.47         915           Building Insurance         \$1,266.20         \$1,183.33         107%         \$10,021.36         \$9,466.68         106           Property Taxes         \$3,558.33         \$3,558.33         100%         \$28,508.19         \$28,466.68         106           Janitorial Services         \$692.25         \$916.67         76%         \$6,368.72         \$7,333.32         87           Building Repairs & Maintenance         \$10,877.28         \$11,688.44         93%         \$89,484.25         \$93,507.47         96           Office Expense         Leased Office Equipment         \$465.28         \$491.67         95%         \$3,722.24         \$3,933.32         95%           Postage         (\$6.79)         \$83.33         8%         \$664.12         \$666.68         100°           Telephone         \$865.10         \$833.33         104%         \$8,660.18         \$6,666.68         130°           Computer Software         \$866.39         \$880.83         \$9,284.09         \$7,	Committee Meetings	3	\$96.61	\$254.50	38%	\$1,340.22	\$2,035.95	66%
Occupancy Expense         Utilities       \$3,657.54       \$3,113.44       117%       \$22,598.53       \$24,907.47       915         Building Insurance       \$1,266.20       \$1,183.33       107%       \$10,021.36       \$9,466.68       1065         Property Taxes       \$3,558.33       \$3,558.33       100%       \$28,508.19       \$28,466.68       1005         Janitorial Services       \$692.25       \$916.67       76%       \$6,368.72       \$7,333.32       875         Building Repairs & Maintenance       \$1,702.96       \$2,916.67       58%       \$21,987.45       \$23,333.32       945         Total Occupancy Expense         Leased Office Equipment         Leased Office Equipment       \$465.28       \$491.67       95%       \$3,722.24       \$3,933.32       955         Postage       (\$6.79)       \$83.33       -8%       \$664.12       \$666.68       1005         Telephone       \$865.10       \$833.33       104%       \$8,660.18       \$6,666.68       1305         Computer Software       \$862.39       \$880.83       98%       \$9,284.09       \$7,046.68       1325         Office Supplies       \$354.43       \$391.67       90%       \$3,486.04	Chapter Planning Co	onference						
Utilities       \$3,657.54       \$3,113.44       117%       \$22,598.53       \$24,907.47       919         Building Insurance       \$1,266.20       \$1,183.33       107%       \$10,021.36       \$9,466.68       1069         Property Taxes       \$3,558.33       \$3,558.33       100%       \$28,508.19       \$28,466.68       1009         Janitorial Services       \$692.25       \$916.67       76%       \$6,368.72       \$7,333.32       879         Building Repairs & Maintenance       \$1,702.96       \$2,916.67       58%       \$21,987.45       \$23,333.32       949         Total Occupancy Expense         Office Expense         Leased Office Equipment       \$465.28       \$491.67       95%       \$3,722.24       \$3,933.32       95         Postage       (\$6.79)       \$83.33       -8%       \$664.12       \$666.68       1009         Telephone       \$865.10       \$833.33       104%       \$8,660.18       \$6,666.68       1309         Computer Software       \$862.39       \$880.83       98%       \$9,284.09       \$7,046.68       1329         Office Supplies       \$354.43       \$391.67       90%       \$3,486.04       \$3,133.32       1119         Equipm	Total Travel, Meeti	ngs, Conferences	\$6,324.77	\$1,815.64	348%	\$26,772.86	\$27,325.17	98%
Building Insurance \$1,266.20 \$1,183.33 107% \$10,021.36 \$9,466.68 1066 Property Taxes \$3,558.33 \$3,558.33 100% \$28,508.19 \$28,466.68 1009 Janitorial Services \$692.25 \$916.67 76% \$6,368.72 \$7,333.32 879 Building Repairs & Maintenance \$1,702.96 \$2,916.67 58% \$21,987.45 \$23,333.32 949 Property Expense \$10,877.28 \$11,688.44 93% \$89,484.25 \$93,507.47 969 Property Expense \$10,877.28 \$11,688.44 93% \$10,900 \$1	Occupancy Expens	se						
Property Taxes   \$3,558.33   \$3,558.33   100%   \$28,508.19   \$28,466.68   100%   100	Utilities		\$3,657.54	\$3,113.44	117%	\$22,598.53	\$24,907.47	91%
Separate	Building Insurance		\$1,266.20	\$1,183.33	107%	\$10,021.36	\$9,466.68	106%
Building Repairs & Maintenance         \$1,702.96         \$2,916.67         58%         \$21,987.45         \$23,333.32         949           Total Occupancy Expense         \$10,877.28         \$11,688.44         93%         \$89,484.25         \$93,507.47         969           Office Expense           Leased Office Equipment         \$465.28         \$491.67         95%         \$3,722.24         \$3,933.32         959           Postage         (\$6.79)         \$83.33         -8%         \$664.12         \$666.68         1009           Telephone         \$865.10         \$833.33         104%         \$8,660.18         \$6,666.68         1309           Computer Software         \$862.39         \$880.83         98%         \$9,284.09         \$7,046.68         1329           Office Supplies         \$354.43         \$391.67         90%         \$3,486.04         \$3,133.32         1119           Equipment Repairs/Maintenance         \$700.11         \$625.00         112%         \$6,404.16         \$5,000.00         1289	Property Taxes		\$3,558.33	\$3,558.33	100%	\$28,508.19	\$28,466.68	100%
Office Expense         \$10,877.28         \$11,688.44         93%         \$89,484.25         \$93,507.47         966           Office Expense           Leased Office Equipment         \$465.28         \$491.67         95%         \$3,722.24         \$3,933.32         957           Postage         (\$6.79)         \$83.33         -8%         \$664.12         \$666.68         1009           Telephone         \$865.10         \$833.33         104%         \$8,660.18         \$6,666.68         1309           Computer Software         \$862.39         \$880.83         98%         \$9,284.09         \$7,046.68         1329           Office Supplies         \$354.43         \$391.67         90%         \$3,486.04         \$3,133.32         1119           Equipment Repairs/Maintenance         \$700.11         \$625.00         112%         \$6,404.16         \$5,000.00         1289	Janitorial Services		\$692.25	\$916.67	76%	\$6,368.72	\$7,333.32	87%
Office Expense         Leased Office Equipment       \$465.28       \$491.67       95%       \$3,722.24       \$3,933.32       95%         Postage       (\$6.79)       \$83.33       -8%       \$664.12       \$666.68       100%         Telephone       \$865.10       \$833.33       104%       \$8,660.18       \$6,666.68       130%         Computer Software       \$862.39       \$880.83       98%       \$9,284.09       \$7,046.68       132%         Office Supplies       \$354.43       \$391.67       90%       \$3,486.04       \$3,133.32       111%         Equipment Repairs/Maintenance       \$700.11       \$625.00       112%       \$6,404.16       \$5,000.00       128%	Building Repairs & N	Maintenance	\$1,702.96	\$2,916.67	58%	\$21,987.45	\$23,333.32	94%
Leased Office Equipment       \$465.28       \$491.67       95%       \$3,722.24       \$3,933.32       95%         Postage       (\$6.79)       \$83.33       -8%       \$664.12       \$666.68       100%         Telephone       \$865.10       \$833.33       104%       \$8,660.18       \$6,666.68       130%         Computer Software       \$862.39       \$880.83       98%       \$9,284.09       \$7,046.68       132%         Office Supplies       \$354.43       \$391.67       90%       \$3,486.04       \$3,133.32       111%         Equipment Repairs/Maintenance       \$700.11       \$625.00       112%       \$6,404.16       \$5,000.00       128%	Total Occupancy E	xpense	\$10,877.28	\$11,688.44	93%	\$89,484.25	\$93,507.47	96%
Postage         (\$6.79)         \$83.33         -8%         \$664.12         \$666.68         1009           Telephone         \$865.10         \$833.33         104%         \$8,660.18         \$6,666.68         1309           Computer Software         \$862.39         \$880.83         98%         \$9,284.09         \$7,046.68         1329           Office Supplies         \$354.43         \$391.67         90%         \$3,486.04         \$3,133.32         1119           Equipment Repairs/Maintenance         \$700.11         \$625.00         112%         \$6,404.16         \$5,000.00         1289	Office Expense							
Postage         (\$6.79)         \$83.33         -8%         \$664.12         \$666.68         1009           Telephone         \$865.10         \$833.33         104%         \$8,660.18         \$6,666.68         1309           Computer Software         \$862.39         \$880.83         98%         \$9,284.09         \$7,046.68         1329           Office Supplies         \$354.43         \$391.67         90%         \$3,486.04         \$3,133.32         1119           Equipment Repairs/Maintenance         \$700.11         \$625.00         112%         \$6,404.16         \$5,000.00         1289	Leased Office Equip	ment	\$465.28	\$491.67	95%	\$3,722.24	\$3,933.32	95%
Telephone       \$865.10       \$833.33       104%       \$8,660.18       \$6,666.68       1309         Computer Software       \$862.39       \$880.83       98%       \$9,284.09       \$7,046.68       1329         Office Supplies       \$354.43       \$391.67       90%       \$3,486.04       \$3,133.32       1119         Equipment Repairs/Maintenance       \$700.11       \$625.00       112%       \$6,404.16       \$5,000.00       1289	Postage		(\$6.79)	\$83.33	-8%	\$664.12	\$666.68	100%
Computer Software       \$862.39       \$880.83       98%       \$9,284.09       \$7,046.68       1329         Office Supplies       \$354.43       \$391.67       90%       \$3,486.04       \$3,133.32       1119         Equipment Repairs/Maintenance       \$700.11       \$625.00       112%       \$6,404.16       \$5,000.00       1289	Telephone		\$865.10	\$833.33	104%	\$8,660.18	\$6,666.68	130%
Office Supplies       \$354.43       \$391.67       90%       \$3,486.04       \$3,133.32       1119         Equipment Repairs/Maintenance       \$700.11       \$625.00       112%       \$6,404.16       \$5,000.00       1289	Computer Software		\$862.39	\$880.83	98%	\$9,284.09	\$7,046.68	132%
Equipment Repairs/Maintenance \$700.11 \$625.00 112% \$6,404.16 \$5,000.00 1289	Office Supplies		\$354.43	\$391.67	90%	\$3,486.04	\$3,133.32	111%
	Equipment Repairs/	Maintenance	\$700.11	\$625.00	112%	\$6,404.16	\$5,000.00	128%
	Total Office Expens	se	\$3,240.52	\$3,305.83	98%	\$32,220.83	\$26,446.68	122%

INCOME	EXPENSE	ACTUAL MONTH	BUDGET MONTH	% OF BUDGET	ACTUAL YTD	BUDGET YTD	% OF BUDGET
Other Expenses							
Advertising							
Accounting					\$14,500.00	14,500.00	100%
Association Meetings	<b>;</b>						
Bank Charges		\$22.00	\$28.76	76%	\$176.63	\$230.11	77%
Professional Fees		\$374.76	\$3,285.00	11%	\$3,109.02	\$10,855.00	29%
Legal Fees							
Taxes & Licenses			\$25.00		\$168.25	\$200.00	84%
Dues/Subscriptions/S	Sponsor		\$125.00		\$719.86	\$1,000.00	72%
Interest Expense		\$82.40	\$82.40	100%	\$710.66	\$718.97	99%
Loss on sale of asset							
Directors & Officer In:	surance	\$254.42	\$254.42	100%	\$2,035.36	\$2,035.32	100%
Miscellaneous Expen	92				\$1,387.67		
Total Other Expense		\$733.58	\$3,800.58	19%	\$22,807.45	\$29,539.40	77%
Non Cash Expense							
Depreciation		\$7,596.58	\$7,916.67	96%	\$60,772.64	\$63,333.32	96%
Total Non Cash Exp	ense	\$7,596.58	\$7,916.67	96%	\$60,772.64	\$63,333.32	96%
Net General Adminis	strative Expense	\$104,220.49	\$108,570.91	96%	\$848,653.78	\$832,352.05	102%
NET PROFIT (LOSS)	) DUE TO OPERATIONS	(\$15,356.79)	(\$28,530.47)	54%	(\$29,221.48)	(\$75,992.53)	38%
Additional Expense							
Contribution					\$257.50		
Other Income							
Interest Income		\$403.21	1,250.00	32%	\$5,889.43	10,000.00	59%
Miscellaneous Income	e	\$5.81	9.17	63%	\$61.45	73.32	84%
Rental Income		\$6,016.61	\$6,016.61	100%	\$48,132.88	48,132.88	100%
Gain/Loss on Investr	ment Asset	\$2,452.31	250.00	981%	\$17,437.40	2,000.00	872%
Total Other Income		\$8,877.94	\$7,525.78	118%	\$71,521.16	\$60,206.20	119%
NET PROFIT (LOS	SS)	(\$6,478.85)	(\$21,004.69)	31%	\$42,042.18	(\$15,786.33)	-266%

		For the Eight	For the Eight						
INCOME	EXPENSE	For the month ended 8/31/2021	For the month ended 8/31/2020	Increase (Decrease)	% Change	month ended 8/31/2021	month ended 8/31/2020	Increase (Decrease)	% Change
DUES									
New Member		\$10,401.25	\$5,894.25	\$4,507.00	76.46%	\$52,447.59	\$32,092.50	\$20,355.09	63.43%
New Credit		\$3,893.20	\$6,440.02	(\$2,546.82)	-39.55%	\$31,145.60	\$51,520.16	(\$20,374.56)	-39.55%
Renew Dues		\$89,162.71	\$91,628.69	(\$2,465.98)	-2.69%	\$713,301.70	\$694,698.66	\$18,603.04	2.68%
Enrollment Fee Membership Promotion		\$500.00		\$500.00		\$5,601.00	\$3,160.00 \$900.00	\$2,441.00 (\$900.00)	77.25% -100.00%
Total Dues Income		\$103,957.16	\$103,962.96	(\$5.80)	-0.01%	\$802,495.89	\$782,371.32	\$20,124.57	2.57%
	DUES								
	National Dues	\$21,633.19	\$21,702.26	(\$69.07)	-0.32%	\$171,366.89	\$163,312.10	\$8,054.79	4.93%
	2020 National Credits	\$777.51	\$1,384.00	(\$606.49)	-43.82%	\$6,220.08	\$11,072.00	(\$4,851.92)	-43.82%
	State Dues	\$5,068.06	\$5,032.64	\$35.42	0.70%	\$38,911.12	\$37,072.24	\$1,838.88	4.96%
	2020 State Credits	\$196.18	\$376.04	(\$179.86)	-47.83%	\$1,569.44	\$3,008.32	(\$1,438.88)	-47.83%
	Membership Promotion	\$447.63	\$511.58	(\$63.95)	-12.50%	\$8,603.30	\$7,767.91	\$835.39	10.75%
	Total Dues Expense	\$28,122.57	\$29,006.52	(\$883.95)	-3.05%	\$226,670.83	\$222,232.57	\$4,438.26	2.00%
Net Dues Income		\$75,834.59	\$74,956.44	\$878.15	1.17%	\$575,825.06	\$560,138.75	\$15,686.31	2.80%
	Cost of Dues	27.05%	27.90%	15240.52%		28.25%	28.40%	22.05%	

		For the Month Ended August 2021 and 2020				For the Eight	For the Fight		
INCOME	EXPENSE	For the month ended 8/31/2021	For the month ended 8/31/2020	Increase (Decrease)	% Change	month ended 8/31/2021	For the Eight month ended 8/31/2020	Increase (Decrease)	% Change
TRAINING & DEVELOPMEN	NT								
Training & Development Reg	istration	\$13,398.63	\$5,368.00	\$8,030.63	149.60%	\$124,042.11	\$101,359.54	\$22,682.57	22.38%
Books		\$975.00		\$975.00		\$5,010.00	\$4,230.00	\$780.00	18.44%
Total Training & Developme	ent Income	\$14,373.63	\$5,368.00	\$9,005.63	167.77%	\$129,052.11	\$105,589.54	\$23,462.57	22.22%
	Training & Development EXPENSE Training & Development Expense	\$622.76	\$2,013.19	(\$1,390.43)	-69.07%	\$16,260.65	\$9,949.69	\$6,310.96	63.43%
	Training & Development Instructors	\$5,155.00	\$200.00	\$4,955.00	2477.50%	\$44,416.00	\$31,637.00	\$12,779.00	40.39%
	Books	\$1,008.24		\$1,008.24		\$5,828.29	\$4,110.60	\$1,717.69	41.79%
	Total Seminar Expense	\$6,786.00	\$2,213.19	\$4,572.81	206.62%	\$66,504.94	\$45,697.29	\$20,807.65	45.53%
Net Training & Developmer	nt Income	\$7,587.63	\$3,154.81	\$4,432.82	140.51%	\$62,547.17	\$59,892.25	\$2,654.92	4.43%
g a zorozope.	Cost of Training & Development	47.21%		50.78%		51.53%	43.28%	88.68%	
MEETINGS & SPECIAL EVE Meetings (Ticket Events) Golf Tournament Excellence in Construction Construction Expo Special Other Income Special Events (Sponsored)	ENTS INCOME	\$2,500.00	\$6,000.00	(\$3,500.00)	-58.33%	\$105,277.00 \$109,390.00 \$3,831.81 \$7,346.08 \$21,250.00	\$73,564.00 \$2,605.98 \$7,419.94 \$17,175.00	\$31,713.00 \$109,390.00 \$1,225.83 (\$73.86) \$4,075.00	43.11% 47.04% -1.00% 23.73%
Total Meetings & Special Events Income		\$2,500.00	\$6,000.00	(\$3,500.00)	-58.33%	\$247,094.89	\$100,764.92	\$146,329.97	145.22%
	MEETINGS & SPECIAL EVENTS EXPI	ENSE							
	Meetings (Ticket Events)	\$35.67	\$20.92	\$14.75	70.51%	\$45,835.71	\$41,268.18	\$4,567.53	11.07%
	Golf Tournament	\$394.52	\$495.59	(\$101.07)	-20.39%	\$75,410.91	\$1,954.12	\$73,456.79	3759.07%
	Excellence in Construction	\$364.31	\$1,111.63	(\$747.32)	-67.23%	\$4,984.91	\$5,292.56	(\$307.65)	-5.81%
	Construction Expo	\$166.05	\$140.85	\$25.20	17.89%	\$1,220.62	\$969.30	\$251.32	25.93%
	Special Other Expense	\$66.57	\$184.68	(\$118.11)	-63.95%	\$7,419.43	\$7,965.55	(\$546.12)	-6.86%
	Special Events (Sponsored) Meetings & Events Gen.Expenses	\$1,110.38 \$424.22	\$3,624.74 \$160.06	(\$2,514.36) \$264.16	-69.37% 165.04%	\$13,214.83 \$2,023.42	\$9,814.90 \$1,379.76	\$3,399.93 \$643.66	34.64% 46.65%
	go a z romo comenpondo	Ψ 12 1.22	ψ.30.00	Ψ=0 1.10	133.3170	ΨΞ, ΘΕΘ. 12	ψ1,010.10	ψο 10.00	.3.3370
	Total Meetings & Events Expense	\$2,561.72	\$5,738.47	(\$3,176.75)	-55.36%	\$150,109.83	\$68,644.37	\$81,465.46	118.68%
Net Meetings & Events		(\$61.72)	\$261.53	(\$323.25)	-123.60%	\$96,985.06	\$32,120.55	\$64,864.51	201.94%
-	Cost of Meetings & Events	102.47%		90.76%		60.75%	68.12%	55.67%	

		F	or the Month Ende	ed August 2021 ar	nd 2020	For the Eight	For the Eight		
INCOME	EXPENSE	For the month ended 8/31/2021	For the month ended 8/31/2020	Increase (Decrease)	% Change	month ended 8/31/2021	month ended 8/31/2020	Increase (Decrease)	% Change
MARKETING INCOME									
Magazine		\$7,309.16	\$6,017.50	\$1,291.66	21.47%	\$53,437.86	\$47,563.10	\$5,874.76	12.35%
Directory						\$46,590.00	\$46,865.00	(\$275.00)	-0.59%
Other Advertising		\$300.00	\$300.00			\$4,200.00	\$4,225.00	(\$25.00)	-0.59%
Total Marketing Income		\$7,609.16	\$6,317.50	\$1,291.66	20.45%	\$104,227.86	\$98,653.10	\$5,574.76	5.65%
J									
	MARKETING EXPENSE								
	Magazine	\$1,908.10	\$1,916.71	(\$8.61)	-0.45%	\$14,656.09	\$13,855.53	\$800.56	5.78%
	Directory		\$4.08	(\$4.08)	-100.00%	\$7,297.59	\$7,120.99	\$176.60	2.48%
	Other Advertising	\$944.63	\$382.67	\$561.96	146.85%	\$3,478.68	\$2,736.82	\$741.86	27.11%
	Total Marketing Expense	\$2,852.73	\$2,303.46	\$549.27	23.85%	\$25,432.36	\$23,713.34	\$1,719.02	7.25%
Net Marketing		\$4,756.43	\$4,014.04	\$742.39	18.49%	\$78,795.50	\$74,939.76	\$3,855.74	5.15%
J	Cost of Marketing	37.49%	17	42.52%		24.40%	24.04%	30.84%	
Job Site Signs	····	\$738.60	\$269.00	\$469.60	174.57%	\$6,370.36	\$5,495.35	\$875.01	15.92%
Workforce Enhancement Fu	ınd	\$32,950.00	\$51,000.00	(\$18,050.00)	-35.39%	\$32,950.00	\$51,000.00	(\$18,050.00)	-35.39%
Promotional Fees		ψ02,000.00	ψο 1,000.00	(ψ. ο, σσσ. σσ)	00.0070	ψοΣ,σσσ.σσ	φο 1,000.00	(ψ10,000.00)	00.0070
Classroom Rental		\$325.00	\$160.00	\$165.00	103.13%	\$2,085.25	\$904.00	\$1,181.25	130.67%
Total Special Services Inc	come	\$34,013.60	\$51,429.00	(\$17,415.40)	-33.86%	\$41,405.61	\$57,399.35	(\$15,993.74)	-27.86%
	SPECIAL SERVICES EXPENSE								
	Job Site Signs	\$316.83	\$100.82	\$216.01	214.25%	\$3,144.68	\$2,678.30	\$466.38	17.41%
	Workforce Enhancement Fund	\$32,950.00	\$51,000.00	(\$18,050.00)	-35.39%	\$32,950.00	\$51,000.00	(\$18,050.00)	-35.39%
	Classroom Rental Expense					\$31.42	\$25.32	\$6.10	24.09%
	Total Special Services Expense	\$33,266.83	\$51,100.82	(\$17,833.99)	-34.90%	\$36,126.10	\$53,703.62	(\$17,577.52)	-32.73%
Net Special Services		\$746.77	\$328.18	\$418.59	127.55%	\$5,279.51	\$3,695.73	\$1,583.78	42.85%
	Cost of Special Services	97.80%	99.36%	102.40%		12.75%	6.44%	-9.90%	
NET PROGRAM INCOME	(Loss)	\$88,863.70	\$82,715.00	\$6,148.70	7.43%	\$819,432.30	\$730,787.04	\$88,645.26	12.13%

		F	E 41 . E	E E' . I .					
INCOME	EXPENSE	For the month ended 8/31/2021	For the month ended 8/31/2020	Increase (Decrease)	% Change	For the Eight month ended 8/31/2021	For the Eight month ended 8/31/2020	Increase (Decrease)	% Change
GENERAL ADMINIS	STRATIVE EXPENSES								
Personnel Expense	•								
Salaries		\$54,184.19	\$55,208.21	(\$1,024.02)	-1.85%	\$460,749.62	\$433,252.52	\$27,497.10	6.35%
Temporary Labor									
Payroll Taxes		\$4,194.80	\$4,261.67	(\$66.87)	-1.57%	\$36,086.14	\$34,751.44	\$1,334.70	3.84%
Group Insurance		\$13,332.15	\$9,817.31	\$3,514.84	35.80%	\$93,086.32	\$82,480.26	\$10,606.06	12.86%
Workers Compensat	tion	\$144.25	\$153.50	(\$9.25)	-6.03%	\$1,172.50	\$749.00	\$423.50	56.54%
Continuing Education	n	\$484.97	\$1,898.32	(\$1,413.35)	-74.45%	\$1,752.38	\$5,064.56	(\$3,312.18)	-65.40%
Retirement Plan		\$3,107.40	\$2,485.66	\$621.74	25.01%	\$23,748.79	\$21,049.99	\$2,698.80	12.82%
Total Personnel Ex	pense	\$75,447.76	\$73,824.67	\$1,623.09	2.20%	\$616,595.75	\$577,347.77	\$39,247.98	6.80%
Travel, Meetings, C	Conferences								
Auto Expense		\$804.40	\$431.85	\$372.55	86.27%	\$5,527.82	\$3,874.26	\$1,653.56	42.68%
Auto & Fixed Asset I	Depreciation	\$396.25	\$396.25			\$3,170.00	\$3,170.00		
Auto Insurance		\$475.50	\$473.42	\$2.08	0.44%	\$3,801.92	\$3,684.44	\$117.48	3.19%
Travel & Entertainme	ent								
State Meetings		\$1,553.28		\$1,553.28		\$2,765.78	\$2,582.94	\$182.84	7.08%
National Meetings		\$2,773.07		\$2,773.07		\$9,104.42		\$9,104.42	
Other Conferences									
Presidents Expense									
Board of Directors M	leetings	\$225.66		\$225.66		\$1,062.70	\$405.48	\$657.22	162.08%
Committee Meetings	<b>3</b>	\$96.61	\$77.24	\$19.37	25.08%	\$1,340.22	\$1,077.53	\$262.69	24.38%
Chapter Planning Co	onference								
Total Travel, Meetin	ngs, Conferences	\$6,324.77	\$1,378.76	\$4,946.01	358.73%	\$26,772.86	\$14,794.65	\$11,978.21	80.96%
Occupancy Expens	20								
Utilities	5 <b>C</b>	\$3,657.54	\$3,179.00	\$478.54	15.05%	\$22,598.53	\$23,101.38	(\$502.85)	-2.18%
Building Insurance		\$1,266.20	\$3,179.00 \$1,157.95	\$108.25	9.35%	\$10,021.36	\$9,548.25	\$473.11	4.95%
Property Taxes		\$3,558.33	\$3,083.33	\$475.00	15.41%	\$28,508.19	\$24,713.29	\$3,794.90	15.36%
Janitorial Services		\$692.25	\$899.93	(\$207.68)	-23.08%	\$6,368.72	\$7,199.44	(\$830.72)	-11.54%
Building Repairs & N	Maintenance	\$1,702.96	\$3,297.20	(\$1,594.24)	-48.35%	\$21,987.45	\$28,206.58	(\$6,219.13)	-22.05%
Total Occupancy E	xpense	\$10,877.28	\$11,617.41	(\$740.13)	-6.37%	\$89,484.25	\$92,768.94	(\$3,284.69)	-3.54%
Office Expense									
Leased Office Equip	ment	\$465.28	\$465.28			\$3,722.24	\$3,920.46	(\$198.22)	-5.06%
Postage		(\$6.79)		(\$97.78)	-107.46%	\$664.12	\$493.81	\$170.31	34.49%
Telephone		\$865.10	\$844.20	\$20.90	2.48%	\$8,660.18	\$6,779.58	\$1,880.60	27.74%
Computer Software		\$862.39	\$580.44	\$281.95	48.58%	\$9,284.09	\$7,580.14	\$1,703.95	22.48%
•		\$354.43	\$263.87	\$90.56	34.32%	\$3,486.04	\$2,761.99	\$724.05	26.21%
Office Supplies									
Office Supplies Equipment Repairs/	Maintenance	\$700.11	(\$77.80)	\$777.91	-999.88%	\$6,404.16	\$6,100.63	\$303.53	4.98%

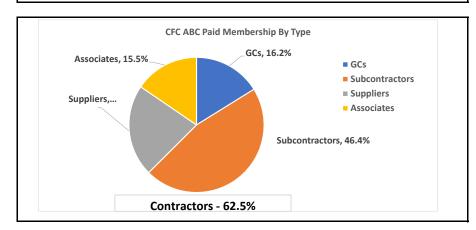
	For the Month Ended August 2021 and 2020				For the Eight	For the Eight		
EXPENSE	For the month ended 8/31/2021	For the month ended 8/31/2020	Increase (Decrease)	% Change	month ended 8/31/2021	month ended 8/31/2020	Increase (Decrease)	% Change
					\$14,500.00	\$8,700.00	\$5,800.00	66.67%
	¢22.00	<b>¢</b> 22.20	( <b>¢</b> 0.20)	0.000/	¢476.60	¢476.00	(ድር 27)	-0.15%
					-	·	, ,	-0.15% 204.53%
	\$374.76	φ202.91	φ91.79	32. <del>44</del> /0	φ3,109.02	\$1,020.91	φ2,000.11	204.55%
		\$2.00	(\$2.00)	-100 00%	\$168.25	\$168.25		0.00%
		φ2.00	(ψ2.00)	100.0070			\$10.78	1.52%
	\$82.40	\$104.24	(\$21.84)	-20.95%	\$710.66	\$803.97		-11.61%
			,		·	·	,	
	\$254.42	\$254.42			\$2,035.36	\$2,035.35	\$0.01	
						(\$1,821.12)		-100.00%
	\$733.58	\$665.83	\$67.75	10.18%	\$22,807.45	\$11,793.34	\$11,014.11	93.39%
								9.08%
	\$7,596.58	\$6,912.00	\$684.58	9.90%	\$60,772.64	\$55,713.48	\$5,059.16	9.08%
Expense	\$104,220.49	\$96,565.65	\$7,654.84	7.93%	\$848,653.78	\$780,054.79	\$68,598.99	8.79%
O OPERATIONS	(\$15,356.79)	(\$13,850.65)	(\$1,506.14)	10.87%	(\$29,221.48)	(\$49,267.75)	\$20,046.27	-40.69%
					2057.50	<b>45.40.00</b>	(0000 70)	<b>50.040</b> /
					\$257.50	\$540.26	(\$282.76)	-52.34%
	\$403.21	\$434.49	(\$31.28)	-7.20%	\$5,889.43	\$7,937.86	(\$2,048.43)	-25.81%
								10.32%
					-			1.16%
set								-2807.67%
	\$8,877.94	\$10,361.92	(\$1,483.98)	-14.32%	\$71,521.16	\$54,928.76	\$16,592.40	30.21%
	(\$6,478.85)	(\$3,488.73)	(\$2,990.12)	85.71%	\$42,042.18	\$5,120.75	\$36,921.43	721.02%
	EXPENSE  Expense O OPERATIONS	\$22.00 \$374.76 \$82.40 \$254.42 \$733.58 \$7,596.58 \$7,596.58 \$7,596.58 \$104,220.49 O OPERATIONS (\$15,356.79) \$403.21 \$5.81 \$6,016.61 \$2,452.31 \$8,877.94	\$22.00 \$22.20 \$374.76 \$282.97 \$2.00	\$22.00 \$22.20 (\$0.20) \$374.76 \$282.97 \$91.79 \$2.00 (\$2.00) \$382.40 \$104.24 (\$21.84) \$254.42 \$2	\$22.00	### EXPENSE ### ended 8/31/2021 ### ended 8/31/2020 ### (Decrease) ## Change 8/31/2021 ### \$14,500.00 ### \$14,500.00 ### \$14,500.00 ### \$176.63 ### \$374.76 ### \$22.20 ### \$22.20 ### \$3,109.02 ### \$3	EXPENSE   ended 8/31/2021   ended 8/31/2020   (Decrease)   % Change   8/31/2021   8/31/2020	

# Central Florida Chapter Associated Builders & Contractors, Inc. Membership Report as of August 31, 2021

#### **Membership by Company**

#### **Member Companies** Companies as of YE 2020: 424 2021 Renewed: 371 87.50% Dropped: 52 Unpaid: 1 Percentage of Budgeted New Renewals: **371** Members (70) New Members for 2021: 56 80.00% Total Paid 2021 Membership: 427

#### Membership by Type



#### **August 2021 New Members**

COMPANY	CONTACT	CO. PHONE	CTG/TRADE	BOARD SPONSOR
F. L. Crane & Sons, Inc.	Drew Lewis	(321) 799-7005	8-Drywall, metal stud framing	NA
L&W Supply	Mitchell Mathews	(407) 521-7330	2-Building materials supplier	Carlos Velasco
Link Construction Group, Inc.	Josh Garcia	(305) 665-9826	9-General Contractor	NA
Mill Creek Residential	Steven Roth	(407) 608-7300	9-Developer, General Contractor/Builder	NA
			1-Engineering firm: design, analysis, project	
Orange County Engineering Design LLC	Kris Benken	(407) 802-0926	planning & management	NA

#### **New Members for 2021**



#### **Renewed Members for 2021**

Renewal Invoices: \$1,177,363.62
Paid as of Month End: \$1,069,479.57
Percentage of Invoiced: 90.8%





Membership Director Catherine Wert <u>cwert@abccentralflorida.org</u> D. 407.398.1278 C. 407.209.5604 ABCcentralflorida.com